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for Libya Matters

Perim Associates: Your Partner of Choice for Libya-Related Matters

Founded in 2013, Perim Associates is an 18-person policy and expert services advisory firm, whose clients include government agencies, and several of the world's most prestigious law firms and private sector companies.

Our expertise covers economic, political, military, educational and commercial and cultural affairs. Geographically, we provide expertise on the Middle East, the Sahel region, and sub-Saharan Africa.

Areas of professional focus include commercial disputes, sovereign wealth fund management, human rights law, Islamic law and finance, customary law, educational projects, political and economic policy, environmental law and policy and healthcare.

A Wealth of Expertise

Perim Associates embodies rich expertise in Libyan and North African affairs, with arguably the largest and most diverse group of Libya experts working for a Western firm. With complementary experience in the private sector, diplomatic corps and academia, Dr. Dirk Vandewalle and Dr. Ethan Chorin have served as advisors to members of the U.S. Senate and House of Representatives, the U.S. Department of Justice, USAID, and most of the Libya-interested international organizations, including NATO, the EU Foreign Ministry, the United Nations (UNSMIL), the International Criminal Court (ICC), and between them have written 6 books on Libya. Azza Maghur is one of Libya's most distinguished human rights and commercial lawyers. Francis Ghiles and Robert Springborg are among the most prominent global analysts of Algeria and Egypt, respectively.

Mark Hope was the managing director of Shell Libya for more than 5 years. Both he and Mr. Ghiles have worked extensively as security advisors for North Africa oil and gas concerns. Ambassador Lange Schermerhorn is a past Director of the State Department's Maghreb Office in the Bureau of Near Eastern Affairs. Wolfgang Pustai served as Austria's military attaché in Libya for five years, and publishes regular and detailed security updates on Libya and neighboring countries. All Perim Associates have served as qualified expert witnesses.

Supporting our Libya team are investment bankers, lawyers, accountants, and oil services, health, transport and environment experts. For a full list of bios and affiliates, and information on Perim Associates projects, please visit us at www.perimassociates.com

Libya and North Africa-focused Partners and Associates:



Dr. Ethan Chorin,
CEO, Partner
(Libya, Maghreb,
Africa)

Ethan Chorin (Arabic, French, Farsi) is Founder & CEO of Perim Associates. He is the author of two books, including *Exit the Colonel: the Hidden History of the Libyan Revolution* (PublicAffairs, 2012), and *Translating Libya* (Darf, 2015). A former U.S. diplomat, he served as Economic-Commercial attaché to Libya from 2004-2006, and held assignments in Washington and Abu Dhabi. From 2008 to 2011, he was Senior Manager for Government Relations and Head of Corporate Social Responsibility at Dubai Ports World (DP World) in Dubai, and was a Director at the Berkeley Research Group (BRG) from 2012-2013. A Fulbright (Jordan) and Fulbright-Hays Fellow (Yemen), Dr. Chorin received a Meritorious Honor Award from the U.S. Department of State for his support for U.S. business firms in Libya, and an AFSA Sinclair Award for foreign language achievement. Chorin has written several academic articles on Libya, and his articles and Op-Eds on Africa and the Middle East have appeared in *The Financial Times*, *The New York Times*, *Forbes*, *The Huffington Post*, *Foreign Policy*, *Prospect*, *Words Without Borders*, and *Jane's Islamic Analyst*. He has appeared on CNN, NPR, CBS, Canal+, and is a regular commentator on Libyan affairs for the BBC. Dr. Chorin has been a Non-resident Fellow at the Dubai School of Government, a Social Enterprise Fellow at the Yale University School of Management, and covered Libya and Gulf-Iran affairs for the 2008 Obama Campaign's Foreign Policy Group. He is the Executive Editor of *Africa Frontier Review* magazine.



Dr. Dirk Vandewalle,
Director, Partner
(Libya, Maghreb,
Gulf)

Dirk Vandewalle (Arabic, French, Dutch, German) is a professor of Government at Dartmouth College, and teaches a course on business practice in the Arab Gulf states at the Amos Tuck School of Business. Dr. Vandewalle holds a Masters in International Affairs and a PhD from Columbia University (1988). He is the author of two internationally acclaimed books on Libya: *Oil and State-building* (Cornell University Press, 1998) and *A History of Modern Libya* (Cambridge University Press, 2006; second edition 2012; third edition forthcoming) and of several edited volumes and dozens of academic articles on North Africa. In addition to his academic work on the politics of economic development in the Middle East and the developing world, Dr. Vandewalle has written extensively for policy journals and magazines of general interest, including *Newsweek*, *The New York Times*, *Foreign Policy*, and *Foreign Affairs*. He has appeared on several occasions on Al Jazeera, CNN, the Charlie Rose Show, the PBS Newshour, ABC, CBS and BBC as well as Australian and European television and radio outlets. He has repeatedly been interviewed by virtually all major global newspapers, and has testified before the Senate Foreign Relations Committee on Libya, and before numerous State Department committees, international agencies and regional banks involved in the reconstruction of Libya and in development in North Africa, and in front of several parliamentary commissions in Europe. He served as Political Advisor to Ian Martin, the United National Special Envoy in Libya, in Summer 2011, and then became the Senior Political Advisor to the Carter Center's electoral mission to Libya. He was appointed Senior Advisor on Democratic Transitions for the Carter Center's mission in Libya in 2013-14 until the mission closed due to security issues. A two-time regional Fulbright fellow (Morocco, Arab Gulf, Yemen), Vandewalle specializes in institutional solutions and designs for weak financial, regulatory, educational, and business environments in North Africa, the Arab Gulf, and in sub-Saharan fragile states. He is Chairman of the Board of the Institute of Current World Affairs in Washington D.C.

Libya and North Africa-focused Partners and Associates



Ms. Azza Maghur,
Senior Associate
(Libya)

Azza Maghur (Arabic, French) is a senior lawyer with Maghur & Partners in Tripoli. She started her legal career as an aide to her father, former Libyan Foreign Minister and UN Ambassador Kamel Maghur on international border disputes, such as that between Chad and Libya (1996). She was a member of the inaugural committee within the Tripoli Bar Association that issued the first Libyan human rights report (1998) and was a consultant to BNP Paribas on the first Libyan bank privatization (2007). Maghur is the first Libyan lawyer to have participated in the defense of a Libyan national at the U.S. detention facility at Guantanamo Bay, and was the first to address the rights of HIV-infected citizens before the Lawyers' Syndicate. After the 2011 revolution, Maghur was appointed by the Libyan National Transitional Council (NTC) to membership in the Libyan National Council for Civil Liberties and Human Rights, and was offered two cabinet positions. In addition to chairing the committee for new NGO law (2012), Maghur was the only female member of the February Commission to amend the Constitutional Declaration (2014). Maghur has been widely interviewed, and quoted in both Libyan and international media, including by CBC Radio, France Inter (2012), Le Monde, La Republica, La Stampa and El Pais.



Mr. Mark Hope,
Senior Associate
(Libya)

Mark Hope (German, French) served as Vice-President and Country Managing Director for Royal Dutch Shell in Libya, from 2005-2010. Previously, he was acting CEO for Olakola LNG, for which he set up a \$4 billion natural gas project in Lagos, Nigeria. He has held senior positions at resource-focused multinationals with operations in Africa and the Middle East, in Libya, Nigeria, Gabon, Angola, Mozambique, Kenya, Iran, and Sao Tome e Principe, including Deputy Chairman and Managing Director at Fayum Gas Co. in Egypt, Business Development Manager - Middle East & North Africa for Shell International Gas, and Drilling Commercial Manager for Shell International. Mr. Hope has deep experience in auxiliary sectors such as water management and integrated transport. He holds degrees in law, business and mechanical engineering from the University of London and the University of Birmingham, respectively.



Mr. Wolfgang Pusztai,
Senior Associate
(Libya, Tunisia)

Wolfgang Pusztai (German, French, Arabic) has both a military and an academic background in strategy. His education includes a Master of Science in Political Science from the University of Vienna and a Master of Science in National Security Strategy from the National Defense University / National War College in Washington, D.C. Pusztai's military experience has ranged from various positions at the strategic level in the Austrian Ministry of Defense/General Staff to several international assignments for the Austrian Government, the European Union and NATO. From 2007 to 2012 he was Austria's Defense Attaché to Italy, Greece, Tunisia and Libya and facilitated the evacuation of hundreds of Austrian and EU citizens from Libya at the beginning of the 2011 Revolution. Wolfgang has lectured and written extensively about strategy as well as about the developments in North Africa, in particular Libya and Tunisia.

Libya and North Africa-focused Partners and Associates



Dr. Robert Springborg,
Senior Associate
(Egypt)

Robert Springborg (Arabic) is a leading expert on Egypt, and on the Egyptian military. He has held a number of senior academic appointments, including the Al-Jaber Chair in Middle East Studies at the School of Oriental and African Studies (SOAS) in London, where he also served as Director of the London Middle East Institute. Before taking up his position at SOAS, Springborg was Director of the American Research Center in Egypt. From 1973 until 1999 he taught in Australia, where he was University Professor of Middle East Politics at Macquarie University. He has also taught at the University of California, Berkeley and the University of Pennsylvania. He has been Professor in the Department of National Security Affairs at the Naval Postgraduate School, and is currently Visiting Professor at King's College in the UK. Springborg has worked as a consultant on Middle East governance and politics for USAID, the US State Department, UNDP, and various UK government departments, including the Foreign and Commonwealth Office, the Ministry of Defense and the Department for International Development. He has worked as well for various US consulting firms and was the Cairo based Director for the Middle East for Development Associates. He has served as expert witness in courts in the UK and Australia on criminal, civil and immigration cases. Springborg's publications include Mubarak's Egypt: Fragmentation of the Political Order, Family Power and Politics in Egypt, Legislative Politics in the Arab World, (co authored with Abdo Baaklini and Guilain Denoeux); Globalization and the Politics of Development in the Middle East (first and second editions co-authored with Clement M. Henry), Oil and Democracy in Iraq, Development Models in Muslim Contexts: Chinese, 'Islamic' and Neo-Liberal Alternatives and several editions of Politics in the Middle East (co-authored with James A. Bill).



Ambassador Lange Schermerhorn,
Senior Associate
(Maghreb)

Lange Schermerhorn's (French) 35-year Foreign Service career included economic, political, staff, and program direction assignments in the Department of State, Sri Lanka, Vietnam, Iran, the United Kingdom, Belgium (twice). Most recently she was Ambassador to the Republic of Djibouti (1998-2000). Ambassador Schermerhorn was previously Director, NEA-Maghreb (North Africa) Office. Since retiring in 2001, she has continued her interest in Africa and the affairs of the Horn with consulting assignments in Egypt, Somaliland, and Djibouti. She participated in election observation missions for Nigeria's April 2003 and April 2007 presidential elections, Somaliland's September 2005 parliamentary and June 2010 presidential elections, and Kenya's December 2007 Presidential election and August 2010 Constitutional referendum. Ms. Schermerhorn served from October 2003 through June 2004 as the Political Advisor to the commanding general of the U.S. Central Command's Combined Joint Task Force-Horn of Africa (CJTF-HOA), based in Djibouti since 2003. She has participated in training exercises for personnel assigned to CJTF-HOA (2005, 2007, 2008, 2009, 2010 and 2011) and at AFRICOM headquarters (2008, 2009) and has participated in various activities with U.S. military entities and contractors, including a series of workshops in 2008-09 devoted to an in-depth analysis of the U.S. military combatant command for Africa (AFRICOM), established in October 2008. She most recently served as temporary Officer in Charge at the American Embassy in Asmara, Eritrea (May-July 2012) and again in August-September 2013. She is a graduate of Mount Holyoke College, and the National War College at the National Defense University.

Libya and North Africa-focused Partners and Associates



Mr. Francis Ghiles,
Senior Associate
(Algeria, Morocco,
Tunisia)

Francis Ghilès (English, French and Spanish) reported for eighteen years as The Financial Times North Africa correspondent, in the process acquiring extensive experience and high level contacts throughout the Western Mediterranean, the UK, the USA and Japan. He has been Research Assistant to Pierre Mendès France (MP and the Mayor of Grenoble), Co-founder of the annual Mediterranean Gas Conference, founder of the North Africa Business Development Forum, and Senior Fellow at IEMed in Barcelona. Mr. Ghiles is based at the Barcelona Center for International Affairs (CIDOB), where he analyses emerging security, political, economic and energy trends in the region and connects them to European, US and North African policy priorities. Mr. Ghiles has been a freelance writer for the IHT, The New York Times, The Wall Street Journal, Les Echos, Libération, El Pais, La Vanguardia, The Financial Times, Institutional Investor, Euromoney, Nature, The Times Literary Supplement, Pouvoirs, Le Monde Diplomatique, Politique Etrangère, and has been interviewed widely on international media. Mr. Ghilès earned advanced degrees from St Antony's College Oxford and the University of Keele. He graduated from SciencesPo-Grenoble with distinction.



Mr. Jean-Luc Bernard,
Senior Associate
(Morocco)

Jean-Luc Bernard is an experienced development practitioner with a focus on the energy sector, industrial issues, monitoring and evaluation. He spent five years in the European Commission's Directorate General for Energy, and has been the UNIDO and FAO Representative ad interim in Morocco, co-chairing the Monitoring and Evaluation Working Group of the local UN system. Much of Mr. Bernard's career has been spent in Morocco, where he currently resides, and Iran, where he spent five years as the UNIDO representative. His work experience spans the Mediterranean Countries, the Middle East, Sub-Saharan Africa, the Central European Countries and Russia. For ten years Mr. Bernard ran the Moroccan subsidiary of the French conglomerate Alcatel-CETT, and was the co-founder of a majority holder firm in SATMOS, offering satellite data communications services for remote management and real time monitoring systems.

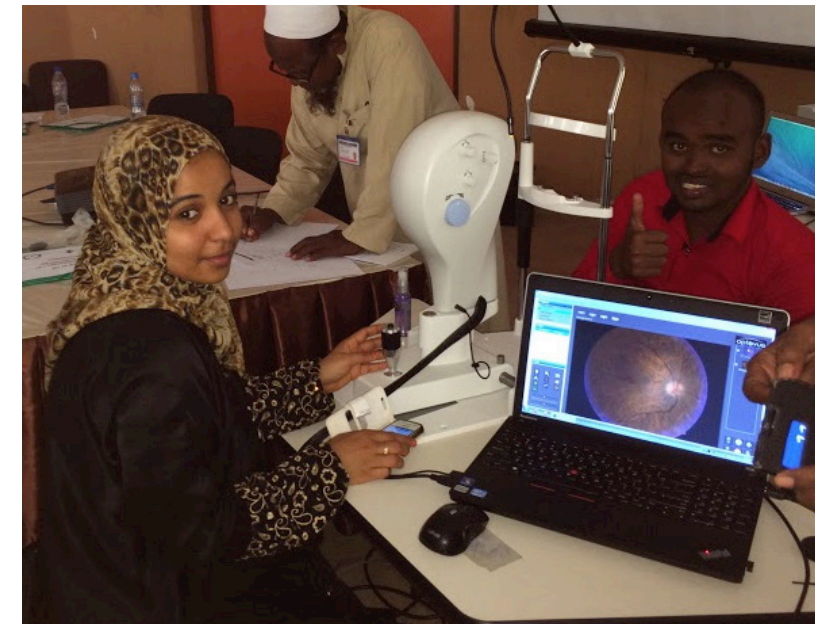


Mr. Bashir Elmegaryaf,
Associate
(Libya)

Bashir Elmegaryaf (Arabic) is a development professional with wide-ranging experience in finance, development economics and public policy. After graduating from Emory University in 2012 where he received a BA in International Studies and Economics, Bashir joined the Libyan Investment Authority's (LIA). Serving as a strategy consultant for the Africa Portfolio, Bashir was responsible for developing high-level strategy aimed at improving the portfolio's performance, sustainability and transparency. Bashir subsequently joined Deloitte as a consultant. Bashir is currently a Masters candidate at Harvard University's Kennedy School of Government where he has been awarded a John F. Kennedy Fellowship. Bashir's research interests include public-private partnerships, infrastructure development, and energy.

Perim Associates and MEADRS in Libya

Perim Associates is a founding partner with EyePACS.com, the Avicenna Group and the University of California at Berkeley in the MEADRS telemedicine program to diagnose and treat retinopathy (DR), a progressive degeneration of the eye commonly associated with diabetes. Left untreated, DR frequently leads to the loss of sight. With the sponsorship of Siran Group, in 2013 MEADRS trained 11 Libyan clinicians in the use of the iCAM scanner and EyePACS software. For further information, please contact Dr. Jorge Cuadros, Jcuadros@eyepacs.com





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